For FINAL release 25 September 2019

The information contained within this announcement is deemed by the company to constitute inside information stipulated under the Market Abuse Regulation (EU) No. 596/2014. Upon the publication of this announcement via the Regulatory Information Service, this inside information is now considered to be in the public domain.

## boohoo group plc - interim results for the six months ended 31 August 2019

## "Leading the fashion eCommerce market"

	6 months to 31 August 2019 £ million	6 months to 31 August 2018 £ million	Change
Revenue	564.9	395.3	+43%
Gross profit Gross margin	306.5 <i>54.3%</i>	218.6 55.3%	+40% -100bps
Adjusted EBITDA <sup>(1)</sup>	60.7	39.6	+53%
% of revenue	10.8%	10.0%	+80bps
Adjusted EBIT <sup>(2)</sup>	51.2	35.3	+45%
% of revenue	9.1%	8.9%	+20bps
Adjusted profit before tax <sup>(3)</sup>	51.8	35.8	+45%
Profit before tax	45.2	24.7	+83%
Adjusted diluted earnings per share <sup>(4)</sup>	2.91p	1.99p	+46%
Diluted earnings per share	2.48p	1.39p	+78%
Net cash <sup>(5)</sup> at period end	207.4	155.6	+51.8 m

## **Highlights**

## Group

- Revenue £564.9 million, up 43% (43% CER<sup>(6)</sup>)
- Strong revenue growth across all brands and geographies (UK: +35%; international: +55%). International now 44% of group revenue (2019: 41%)
- Robust balance sheet with net cash of £207.4 million (2019: £155.6 million) with healthy operating cash flow of £55.9 million (2019: £55.7 million) and free cash flow of £30.1 million (+22%)
- Acquisition of the MissPap, Karen Millen and Coast brands, complementary additions to the group's scalable multi-brand platform

#### boohoo

- Revenue £281.0 million, up 34% with market share gains in all focus markets
- Gross margin 53.6%, up 20bps
- 8.4 million active customers<sup>(7)</sup>, up 20% on prior year

#### PrettyLittleThing

- Revenue £237.6 million, up 41%
- Gross margin 55.3%, down 200 bps
- 5.7 million active customers, up 43%
- Outstanding market share and revenue growth in all markets

#### **Nasty Gal**

- Revenue £43.9 million, up 148%
- Gross margin 54.2%, down 480bps driven by refinements to the customer proposition
- 1.5 million active customers, up 112%
- Strong revenue growth across all markets, gathering momentum

#### Guidance

As announced on 5 September 2019, group revenue growth for the year to 29 February 2020 is expected to be 33% to 38%, with adjusted EBITDA margin for the financial year to remain at around 10%, reflecting anticipated investments across the financial year into the three brands acquired by the group in the first half year. We reiterate our medium term guidance to deliver revenue growth of at least 25% per annum and adjusted EBITDA margin of around 10%.

## John Lyttle CEO, commented:

"It has been a fantastic first half of the year for the group. We have delivered significant market share gains across all of our key markets, and for the first time in our history, revenue has exceeded £1 billion in the last 12 months. We have delivered strong growth and operating leverage in our more established brands and will continue to invest in both our more established and newly-acquired brands. We enter the second half of the year well-placed and confident that our platform, which combines the latest fashion, great prices and excellent customer service, all underpinned by a well-invested infrastructure, will deliver further market share gains."

## **Investor and Analyst Meeting**

A meeting for analysts will be held at 9.30am today at the offices of Buchanan, 107 Cheapside, London, EC2V 6DN. boohoo group plc's interim results 2020 are available at <a href="https://www.boohooplc.com">www.boohooplc.com</a>.

A live audio webcast will be available at 9.30am via the following link:

https://webcasting.buchanan.uk.com/broadcast/5d541fada98d141c9d04c8ed

A replay will subsequently be available from 12 noon via the same link.

#### **Enquiries**

## boohoo group plc

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#### Notes:

- (1) Adjusted EBITDA is calculated as profit before tax, interest, depreciation, amortisation, share-based payment charges and exceptional items
- (2) Adjusted EBIT is calculated as profit before tax, interest, share-based payment charges, amortisation of acquired intangible assets and exceptional items.
- (3) Adjusted profit before tax is calculated as profit before tax, excluding share-based payment charges, amortisation of acquired intangible assets and exceptional items.
- (4) Adjusted diluted earnings per share is calculated as diluted earnings per share, adding back amortisation of acquired intangible assets, share-based payment charges and exceptional items.
- (5) Net cash is cash less borrowings.
- (6) CER designates Constant Exchange Rate translation of foreign currency revenue, which gives a truer indication of the performance in international markets by removing year-to-year exchange rate movements when local currency sales are converted to sterling.
- (7) Active customers defined as having shopped in the last year.

#### About boohoo group plc

#### "Leading the fashion eCommerce market"

Founded in Manchester in 2006, boohoo is an inclusive and innovative brand targeting young, value-orientated customers. For 13 years, boohoo has been pushing boundaries to bring its customers up-to-date and inspirational fashion, 24/7. boohoo has grown rapidly in the UK and internationally, expanding its offering with range extensions into menswear, through boohooMAN.

In early 2017 the group extended its customer offering through the acquisitions of the vibrant fashion brand PrettyLittleThing, and free-thinking brand Nasty Gal. In March 2019 the group acquired the MissPap brand and in August 2019, the Karen Millen and Coast brands, all complementary to the group's scalable multi-brand platform. United by a shared customer value proposition, our brands design, source, market and sell great quality clothes, shoes and accessories at unbeatable prices. These investment propositions have helped us grow from a single brand, into a major multi-brand online retailer, leading the fashion eCommerce market for 16 to 40-year-olds around the world. As at 31 August 2019, the boohoo group had around 13 million active customers across all its brands around the world.

#### **Cautionary Statement**

Certain statements included or incorporated by reference within this announcement may constitute "forward-looking statements" in respect of the group's operations, performance, prospects and/or financial condition. Forward-looking statements are sometimes, but not always, identified by their use of a date in the future or such words and words of similar meaning as "anticipates", "aims", "due", "could", "may", "will", "should", "expects", "believes", "intends", "plans", "potential", "targets", "goal" or "estimates". By their nature, forwardlooking statements involve a number of risks, uncertainties and assumptions and actual results or events may differ materially from those expressed or implied by those statements. Accordingly, no assurance can be given that any particular expectation will be met and reliance should not be placed on any forward-looking statement. Additionally, forward-looking statements regarding past trends or activities should not be taken as a representation that such trends or activities will continue in the future. No responsibility or obligation is accepted to update or revise any forward-looking statement resulting from new information, future events or otherwise. Nothing in this announcement should be construed as a profit forecast. This announcement does not constitute or form part of any offer or invitation to sell, or any solicitation of any offer to purchase any shares or other securities in the Company, nor shall it or any part of it or the fact of its distribution form the basis of, or be relied on in connection with, any contract or commitment or investment decisions relating thereto, nor does it constitute a recommendation regarding the shares or other securities of the Company. Past performance cannot be relied upon as a guide to future performance and persons needing advice should consult an independent financial adviser. Statements in this announcement reflect the knowledge and information available at the time of its preparation. Liability arising from anything in this announcement shall be governed by English law. Nothing in this announcement shall exclude any liability under applicable laws that cannot be excluded in accordance with such laws.

## Review of the business

## **Group overview**

Group revenue for the half year increased by 43% (43% CER) on the first half of the previous year to £564.9 million (2019: £395.3 million). Revenue growth across all focus territories and brands was strong.

Adjusted EBITDA was £60.7 million (2019: £39.6 million), an increase of 53% on the first half of the previous year, with efficiency improvements, increased leverage of fixed overheads and effective marketing across the group leading to an adjusted EBITDA margin of 10.8% (2019: 10.0%). Profit before tax was £45.2 million (2019: £24.7 million), an increase of 83%. Adjusted diluted earnings per share was 2.91p, up 46% on the prior half year. Basic earnings per share rose to 2.55p, an increase of 80% (2019: 1.42p).

The group's performance over the half year has been outstanding, with strong momentum across the business driving impressive revenue growth in all our brands and in all key focus territories. The group is increasing market share through highly effective marketing strategies, employing a mix of high profile celebrity campaigns, influencer associations, and digital and traditional marketing initiatives. Our scalable, multi-brand platform has enabled us to take on three additional women's brands – MissPap, Karen Millen and Coast. Revenue from MissPap is starting to grow rapidly since go-live in April, whilst Karen Millen and Coast will commence trading online in October. Continuous improvement in the customer proposition is a top priority, with new apps, additional payment methods and improved delivery being deployed to ensure we keep pace with technological developments and remain best-in-class.

Cash generation was strong, with operating cash flow of £55.9 million (2019: £55.7 million) and free cash flow up 22% to £30.1 million. Capital expenditure was £6.4 million and £19.4 million was spent on the acquisition of the three new brands. Our net cash balance at the period end increased to £207.4 million (2019: £155.6 million).

#### **Distribution centres**

The group operates through two distribution centres: the Burnley facility services boohoo, boohooMAN, Nasty Gal and, in the second half year, will additionally serve MissPap, Karen Millen and Coast; and the Sheffield facility, which is managed by a third-party, services PrettyLittleThing. Automation at the Burnley warehouse went live in April 2019 and has been instrumental in improving efficiency and increasing throughput, enabling the facility to handle the rapid growth of the group and maintain high customer service levels. Both facilities give us the scale and capacity required as the group develops.

#### **Technology**

New apps in key markets for boohoo, boohooMAN and Nasty Gal were developed in-house and released in the first half year. These have been highly successful, with a high rate of adoption by users. Bringing the apps in-house has resulted in a far better user experience, with the added advantage of greater flexibility for further development and faster introductions of new features.

New payment methods have been introduced in several markets, giving customers more choice and flexibility, which has contributed to improvements in order size and frequency.

## boohoo (including boohooMAN)

## **Performance**

Revenue for the half year increased to £281.0 million, up 34% on the first half of the previous year, with growth in all our key focus markets.

Growth in the UK has continued in the first half year, whilst international growth has remained exceptionally strong, especially so in the USA and northern Europe. Gross margin increased by 20bps to 53.6%, driven by an improved product offering and refinement of the customer proposition.

#### **Product**

Core product lines are showing further improvement on the previous year, which together with the comprehensive size range offerings and new product introductions, are delivering growth and meeting consumer

trends. In June we introduced our first dedicated recycled women's clothing range, "for the future", which is the start of our drive for a more sustainable future in fashion options. We have also extended our beauty range, offering a great collection of well-known brands alongside a boohoo branded range. boohooMAN is continuing to grow strongly as its product range widens and new collections and size ranges are added. With our constantly refreshed product offering, ensuring the very latest fashion trends are on our website within days, boohoo remains the most relevant brand for young consumers who want great fashion at unbeatable prices.

#### Marketing

Marketing efforts continued to focus on a successful mix of social media influencers, student activation, digital acquisition and retention, PR and above-the-line advertising in the form of TV and out-of-home advertising. Our investment in producing locally relevant content is also proving highly successful as we expand internationally.

Our global social media audience now includes over 6 million followers on Instagram and 3 million Facebook likes. This summer saw us working with a host of local brand ambassadors and the return of global ambassador, Jordyn Woods. All collections have featured an inspiring range of day-to-evening looks with that synonymous boohoo glamour.

boohooMAN collaborated with American rap artist Quavo, launching an inspirational collection for the spring/summer.

#### **Customer interaction**

Active customer numbers over the last 12 months increased by 20% to 8.4 million. Conversion rate to sale increased from 3.1% to 3.3% of sessions, when measured on website statistics alone. Order frequency increased 2%, with customers placing an order with us, on average, 2.11 times in 12 months, whilst the number of items per basket increased 9% to 3.30.

Of our seventeen country-specific websites, six are translated into local languages, with Swedish being added during the period and improving the customer experience and conversion, and we have plans for further translated sites. Our Instashop is a great way to shop for the latest celebrity and influencer looks, whilst the visual search facility on the app enables customers to locate matching products from a photograph. The addition of new payment methods in different countries ensures we keep abreast of customer preferences and optimise conversion. A virtual assistant helps answer customer queries and speeds up our response time to offer a more satisfying customer relationship experience.

## **PrettyLittleThing**

#### **Performance**

PrettyLittleThing ("PLT") achieved strong revenue growth of 41% over the first half of the previous year, reaching £237.6 million. Growth across all territories was strong, with the US and French markets performing exceptionally well. Gross margin has decreased to 55.3% (2019: 57.3%), as we optimise growth and refine the customer proposition.

## **Product**

PLT brings the latest and most relevant celebrity looks at affordable prices to our customers, with a choice of over 23,500 styles and new items available daily. Our product range continued to expand during the first half year with further strong growth in the "shape" ranges including Petite, Curve and Plus. We have also continued to expand our accessories and beauty offering, partnering with major beauty brands to offer a one-stop shop for our customers. During the first half year we continued to bring the latest celebrity looks to customers, with a second collaboration with Ashley Graham and a swimwear collaboration with R&B artist Ashanti.

#### Marketing

We have continued to extend our social media reach by increasing the number of social media influencers, combined with celebrity campaigns and collaborations. These include Ashley Graham, Ashanti and the recently-announced collaboration with USA rapper Saweetie, all of which help the brand reach its target audience. We have 11 million Instagram followers, 2 million likes on Facebook and 0.3 million followers on Twitter. We grew our Tik Tok following from 20,000 to 310,000 and are the fastest growing fashion brand on the channel. We have presence on other social media channels and continue to develop our exposure to new and emerging platforms.

#### **Customer interaction**

We support eight country-specific websites and have plans for further foreign language sites, following the success of the French language site introduced in the previous financial year. For the UK market, we offer a wide range of free return options. We have expanded our customer payment options through the first half of the year as we seek to introduce the latest technologies and payment options to give our customers greater flexibility in their shopping experience.

Active customer numbers over the last 12 months increased by 43% to 5.7 million. Conversion rate to sale increased from 3.3% to 3.6% of sessions, when measured on website statistics alone. Order frequency increased 5% to 2.97 times in 12 months, whilst the number of items per basket increased 5% to 2.96.

## **Nasty Gal**

#### **Performance**

Revenue growth across all territories has been exceptionally strong, giving an overall 148% increase to £43.9 million. Revenue growth in the USA, the largest single market for the brand, has continued at a significant pace. UK and International growth has been exceptional, with the brand gaining momentum through growing consumer awareness. Gross margin at 54.2% (2019: 59.0%) is in line with the re-alignment of the customer proposition.

#### **Product**

We have continued to build the product base in line with the expansion of the business, with the number of styles doubling to over 13,000. Product pricing remains higher than that of boohoo and PrettyLittleThing, whilst the product is differentiated in line with the brand's heritage, including the Nasty Gal Vintage collection, which is part of the ongoing product strategy and representative of the brand's DNA.

#### Marketing

The marketing strategy has focussed on building and extending the number of bloggers and influencers and staging key media events to engage customer interest and promote brand loyalty. This summer we launched an iconic collection edited by Emily Ratajkowski (EmRata) and teamed up with Claire Rose Cliteur with a beautiful collection of transitional season pieces.

On social media Nasty Gal has 3.8 million followers on Instagram, 1.3 million Facebook likes and 0.2 million followers on Twitter.

## **Customer interaction**

Nasty Gal has seven country and regional websites and apps for the UK, US and the Australian markets. The new apps were brought in-house during the period, bringing a significant improvement in the customer experience and greater flexibility for us to enhance the app in short timescales.

Active customer numbers over the last 12 months increased by 112% to 1.5 million. Conversion rate to sale increased from 1.9% to 2.2% of sessions, when measured on website statistics alone. Order frequency increased 13% to 1.55 times in 12 months, whilst the number of items per basket increased 18% to 3.44.

# **Financial review**

## Group revenue by brand

,	6 months to 31 August 2019	6 months to 31 August 2018	Change	Change
	£000	£000		CER
boohoo	281,033	209,006	+34%	+35%
PrettyLittleThing	237,609	168,612	+41%	+41%
Nasty Gal	43,850	17,691	+148%	+153%
Other	2,374	-	-	-
	564,866	395,309	+43%	+43%

## Group revenue by geographical market

	6 months to 31 August 2019	6 months to 31 August 2018	Change	Change
	£000	£000		CER
UK	314,954	234,057	+35%	+35%
Rest of Europe	87,486	51,250	+71%	+69%
USA	110,729	68,171	+62%	+65%
Rest of world	51,697	41,831	+24%	+25%
	564,866	395,309	+43%	+43%

## **KPIs**

## Group

	6 months to 31 August 2019	6 months to 31 August 2018 <sup>(5)</sup>	Change
Active customers <sup>(1)</sup>	13.0 million	10.0 million	+30%
Number of orders	20.3 million	14.7 million	+38%
Order frequency <sup>(2)</sup>	2.87	2.68	+7%
Conversion rate to sale (3)	3.26%	3.09%	+17bps
Average order value <sup>(4)</sup>	£43.26	£40.57	+7%
Number of items per basket	3.15	2.93	+7%

- 1. Defined as having shopped in the last 12 months
- 2. Defined as number of orders in last 12 months divided by number of active customers
- 3. Defined as the percentage of website orders taken to internet sessions
- 4. Calculated as gross sales including sales tax divided by the number of orders
- 5. Prior period numbers restated to include marketplace data

## **Consolidated summary income statement**

onsolidated summary income statement			
	6 months to	6 months to	Change
	31 August 2019	31 August 2018	
	£000	£000	
Revenue	564,866	395,309	+43%
Cost of sales	(258,335)	(176,732)	
Gross profit	306,531	218,577	+40%
Gross margin %	54.3%	55.3%	-100 bps
Operating costs	(245,904)	(179,121)	
Other income	112	120	
Adjusted EBITDA	60,739	39,576	+53%
Adjusted EBITDA margin %	10.8%	10.0%	+80 bps
Depreciation	(7,906)	(3,090)	
Amortisation of other intangible assets	(1,589)	(1,163)	
Adjusted EBIT	51,244	35,323	+45%
Adjusting items:			
Amortisation of acquired intangible assets	(2,312)	(2,224)	
Equity-settled share-based payment charges	(4,355)	(2,464)	
Exceptional costs – warehouse relocation	-	(6,436)	
Operating profit	44,577	24,199	+84%
Finance income	770	577	
Finance expense	(196)	(79)	
Profit before tax	45,151	24,697	+83%
Tax	(9,076)	(4,867)	
Profit after tax for the period	36,075	19,830	+82%
Basic earnings per share	2.55p	1.42p	+80%
Diluted earnings per share	2.48p	1.39p	+78%
Adjusted profit after tax for the period	41,515	28,872	+44%
Amortisation of acquired intangible assets	(2,312)	(2,224)	
Share-based payment charges	(4,355)	(2,464)	
Exceptional costs – warehouse relocation	-	(6,436)	
Adjustment for tax	1,227	2,082	
Profit after tax for the period	36,075	19,830	
Adjusted profit for the period attributable to	24.605	22.264	. 400
shareholders of the company	34,695	23,361	+49%
Adjusted diluted earnings per share	2.91p	1.99p	+46%

## **Taxation**

The effective rate of tax for the half-year was 20.1% (2019: 19.7%), which is more than the blended UK statutory rate of tax for the year of 19%, principally due to depreciation of buildings in excess of capital allowances.

## **Earnings per share**

Basic earnings per share increased by 80% from 1.42p to 2.55p. Adjusted diluted earnings per share was 2.91p, up 46% on the first half of the prior year.

## **Consolidated statement of financial position**

	6 months to	6 months to
	31 August 2019	31 August 2018
	£000	£000
Intangible assets	43,842	29,074
Property, plant and equipment	108,460	98,505
Right-of-use assets	15,691	-
Financial assets	298	585
Deferred tax asset	4,080	4,153
Non-current assets	172,371	132,317
Working capital	(58,746)	(53,597)
Lease liabilities	(17,709)	-
Net financial liabilities	(27,166)	(1,895)
Cash and cash equivalents	213,392	163,889
Interest bearing loans and borrowings	(5,955)	(8,337)
Deferred tax liability	(2,047)	(2,001)
Current tax liability	(6,844)	(4,707)
Net assets	267,296	225,669

## **Liquidity and financial resources**

Free cash flow was £30.1 million compared to £24.5 million in the previous financial half-year, up 22% after inventory build ahead of our rapid growth and the acquisition of the new brands. Capital expenditure was £6.4 million and £19.4 million was spent on the acquisition of the three new brands. The closing cash balance for the group was £213.4 million and the net cash balance, after deducting bank loans, was £207.4 million.

## **Consolidated cash flow statement**

	6 months to 31 August 2019	6 months to 31 August 2018
	£000	£000
Profit for the period	36,075	19,830
Depreciation charges and amortisation	11,807	6,477
Share-based payments charge	4,355	2,464
Tax expense	9,076	4,867
Finance income	(770)	(577)
Finance expense	196	79
Increase in inventories	(27,084)	(5,054)
Increase in trade and other receivables	(16,397)	(17,569)
Increase in trade and other payables	38,630	45,216
Operating cash flow	55,888	55,733
Capital expenditure and intangible asset purchases	(6,449)	(31,185)
Acquisition of new brands (intangible assets)	(19,370)	-
Free cash flow	30,069	24,548
Proceeds from the issue of ordinary shares	771	2,087
Purchase of own shares by EBT	(4,809)	-
Finance income received	740	495
Finance expense paid	(70)	(79)
Dividend paid to non-controlling interests	(3,400)	-
Lease payments	(2,798)	-
Tax paid	(3,792)	(4,546)
Repayment of borrowings	(1,191)	(1,191)
Net cash flow	15,520	21,314
Cash and cash equivalents at beginning of period	197,872	142,575
Cash and cash equivalents at end of period	213,392	163,889

#### **Outlook**

We continue to maintain a highly positive outlook for online fashion globally. The group's multi-brand approach appeals to a widening consumer audience. The demand for affordable online fashion continues unabated and provides the opportunity for continued growth globally. Growth in the UK, our largest market, remains strong, whilst international growth continues at a higher rate.

Our focus is to maintain an outstanding customer proposition, with the latest fashion at great prices, combined with excellent customer service. To this end, we have a plan of continuous investment in systems, infrastructure and technology to ensure we offer an optimal online shopping experience. International expansion will continue as we add more country-specific websites, refine our customer proposition and raise brand awareness through marketing and social media. Our scalable, multi-brand platform provides the basis for expansion of the group through strategic acquisitions. We are also committed to continuing to drive improvements across our environmental responsibilities and are constantly exploring ways to accelerate our sustainability journey.

Group revenue growth for the year to 29 February 2020 is expected to be 33% to 38%, with adjusted EBITDA margin for the year to remain at around 10%, reflecting anticipated investments across the financial year into the three brands acquired by the group in the first half year. We reiterate our medium term guidance to deliver revenue growth of at least 25% per annum and adjusted EBITDA margin of around 10%.

John Lyttle	Neil Catto
Chief Executive	Chief Financial Officer

24 September 2019

# Unaudited consolidated statement of comprehensive income

for the period ended 31 August 2019

for the period ended 31 August 2019				
	Note	6 months to	6 months to	Year to 28
		31 August	31 August	February
		2019	2018	2019
		(unaudited)	(unaudited)	(audited)
		£000	£000	£000
Revenue	3	564,866	395,309	856,920
Cost of sales		(258,335)	(176,732)	(387,926)
Gross profit		306,531	218,577	468,994
Distribution costs		(129,979)	(97,772)	(207,083)
Exceptional distribution costs		-	(5,932)	(6,162)
Other distribution costs		(129,979)	(91,840)	(200,921)
Administrative expenses		(132,087)	(96,726)	(203,470)
Exceptional administrative expenses		-	(504)	(505)
Amortisation of acquired intangibles		(2,312)	(2,224)	(4,449)
Other administrative expenses		(129,775)	(93,998)	(198,516)
	_		400	
Other income	4	112	120	239
Operating profit		44,577	24,199	58,680
Finance income		770	577	1,320
Finance expense		(196)	(79)	(144)
Profit before tax	5	45,151	24,697	59,856
Taxation		(9,076)	(4,867)	(12,397)
Profit for the period		36,075	19,830	47,459
Due fit fourth a newled attailment able to				
Profit for the period attributable to:  Owners of the parent company		29,551	16,309	37,772
Non-controlling interests		6,524	3,521	9,687
Non-controlling interests		36,075	19,830	47,459
				,
Total other comprehensive income/(expense) fo year, net of income tax	r the			
Loss/(gain) reclassified to profit and loss during the	no voar	1,311	(1,518)	(2,337)
Fair value (loss)/gain on cash flow hedges during to	•	(35,982)	(1,518)	2,229
Total comprehensive income for the period	trie year	1,404	10,609	47,351
Total comprehensive income for the period		1,404	10,009	47,331
Total comprehensive income attributable to:		( )		
Equity attributable to owners of the parent comp	any	(5,120)	7,088	37,664
Non-controlling interests		6,524	3,521	9,687
		1,404	10,609	47,351
Earnings per share	6			
Basic		2.55p	1.42p	3.27p
Diluted		2.48p	1.39p	· · · · · · · · · · · · · · · · · · ·

<sup>1.</sup> Net fair value gains/losses on cash flow hedges will be reclassified to profit or loss during the two years to 31 August 2021.

# Unaudited consolidated statement of financial position at 31 August 2019

at 31 August 2019	Note	6 months to	6 months to	Year to 28
	Note	31 August		February
		2019	2018	2019
			(unaudited)	(audited)
		£000	£000	£000
Assets				
Non-current assets				
Intangible assets		43,842	29,074	27,165
Property, plant and equipment		108,460	98,505	108,498
Right-of-use assets		15,691	-	-
Financial assets		298	585	3,756
Deferred tax	7	4,080	4,153	4,034
Total non-current assets		172,371	132,317	143,453
Current assets		•	ŕ	•
Inventories		93,890	53,302	66,806
Trade and other receivables	8	38,767		22,576
Financial assets		838	1,871	5,883
Current tax receivable		-	-	3,186
Cash and cash equivalents		213,392	163,889	197,872
Total current assets		346,887	254,211	296,323
Total assets		519,258	386,528	439,776
Liabilities				
Current liabilities				
Trade and other payables	9	(191,403)	(142,048)	(154,351)
Interest bearing loans and borrowings		(2,382)	(2,382)	(2,382)
Lease liabilities		(5,225)	-	-
Financial liabilities		(16,023)	(1,605)	(1,421)
Current tax liability		(6,844)	(4,707)	(3,939)
Total current liabilities		(221,877)	(150,742)	(162,093)
Non-current liabilities				
Interest bearing loans and borrowings		(3,573)	(5,955)	(4,764)
Lease liabilities		(12,484)	-	( .,, ,
Financial liabilities		(11,981)	(2,161)	(415)
Deferred tax	7	(2,047)	(2,001)	(2,102)
Total liabilities		(251,962)	(160,859)	(169,374)
Net assets		267,296	225,669	270,402
-		. , , , ,	,	,
Equity Share capital	10	11,656	11,602	11,631
Share premium	10	606,579	604,555	606,086
Capital redemption reserve		100	100	100
Hedging reserve		(26,868)	(1,310)	7,803
EBT reserve		(6,980)	(347)	(2,174)
Translation reserve		(0,380) (79)	(547)	(2,1/4)
Reconstruction reserve		(515,282)	(515,282)	(515,282)
Non-controlling interests		(313,282)	12,551	19,064
Retained earnings		175,398	113,794	143,174
Total equity		267,296	225,669	270,402
rotal equity		201,230	223,003	270,402

# Unaudited consolidated statement of changes in equity

	Share capital	Share premium i	Capital redemption reserve	Hedging reserve	EBT reserve	Transla- tion reserve	Recon- struction c reserve	Non- ontrolling interest	Retained earnings	Total equity
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Balance at 28 February 2019	11,631	606,086	100	7,803	(2,174)	-	(515,282)	19,064		270,402
Impact of adoption of IFRS 16	-	-	-				-	(31)	(501)	(532)
Restated balance at 28 February 2019	11,631	606,086	100	7,803	(2,174)	-	(515,282)	19,033	142,673	269,870
Profit for the period Other comprehensive	-	-	-	-	-	-	-	6,524	29,551	36,075
income/(expense): Loss reclassified to profit and loss in	-	-	-	1,311	-	-	-	-	-	1,311
revenue Fair value loss on cash flow hedges during the year	-	-	-	(35,982)	-	-	-	-	-	(35,982)
Total comprehensive income for the	_	_		(26,868)	_		_	25 557	172,224	271 274
period				(20,000)				23,337	1, 2,22 .	_,_,_, .
Issue of shares	25	493	-	_	(4,806)	_	-	250	_	(4,038)
Share-based payments credit	_	-	-	-	-	-	-	365	3,990	4,355
Excess deferred tax on share-based	_	-	-	-	-	-	-	-	(816)	(816)
payments										
Translation of foreign operations	-	-	-	-	-	(79)	-	-	-	(79)
Dividend paid to non-controlling	-	-	-	-	-	-	-	(3,400)	-	(3,400)
interests	11.050	COC 570	100	(20,000)	(C 000)	(70)	/E4E 202\	22.772	175 200	267.206
Balance at 31 August 2019	11,656	606,579	100	(26,868)	(6,980)	(79)	(515,282)	22,772	175,398	267,296
Balance at 28 February 2018	11,496	602,578	100	7,911	(351)	168	(515,282)	8,761	97,398	212,779
Profit for the period	-	-	-	-	-	-	-	3,521	16,309	19,830
Other comprehensive										
income/(expense): Gain reclassified to profit and loss				(1,518)						/1 E10\
Fair value loss on cash flow hedges	-	-	-	(7,703)	-	-	-	-	-	(1,518) (7,703)
during the period	-	-	-	(7,703)	-	-	-	-	-	(7,703)
Total comprehensive income for the	_	_	_	(9,221)	_	_		3,521	16,309	10,609
period				(3,221)				3,321	10,303	10,003
Issue of shares	106	1,981	_	_	-	_	-	_	-	2,087
Issue of shares by EBT	-	(4)	-	-	4	-	-	-	-	, -
Share-based payments credit	_	-	-	-	-	-	-	269	2,195	2,464
Excess deferred tax on share-based	-	-	-	-	-	-	-	-	(2,108)	(2,108)
payments										
Translation of foreign operations	-	-	-		-	(162)	-	-	-	(162)
Balance at 31 August 2018	11,602	604,555	100	(1,310)	(347)	6	(515,282)	12,551	113,794	225,669
Balance at 28 February 2018	11,496	602,578	100	7,911	(351)	168	(515,282)	8,761	97,398	212,779
Profit for the year	-	-	-	-	-	-	-	9,687	37,772	47,459
Other comprehensive										
income/(expense):				(2.227)						(2.227)
Gain reclassified to profit and loss in revenue	-	-	-	(2,337)	-	-	-	-	-	(2,337)
Fair value gain on cash flow hedges during the year	-	-	-	2,229	-	-	-	-	-	2,229
Total comprehensive income for the	-	-	-	(108)	-	-	-	9,687	37,772	47,351
year Issue of shares	135	3,508			(1,823)	=			_	1,820
Share-based payments credit	-	3,306	-	-	(1,023)	-	-	616	4,662	5,278
Excess deferred tax on share-based	_	_	_	_	_	_	_	-	3,342	3,342
payments									5,5 12	5,5 12
Translation of foreign operations	-	-	-	-	-	(168)	-	-	-	(168)
Balance at 28 February 2019	11,631	606,086	100	7,803	(2,174)	-	(515,282)	19,064	143,174	

# Unaudited consolidated cash flow statement

for the period ended 31 August 2019

Cash flows from operating activities         2019 (unadited)         2010 (unadited)		Note	6 months to 31 August	6 months to 31 August	Year to 28 February
Cash flows from operating activities         £000         £000           Profit for the period         36,075         19,830         47,459           Adjustments for:         84,355         2,464         5,278           Depreciation charges and amortisation         11,807         6,477         13,921           Loss on sale of fixed assets         -         -         24           Finance income         (770)         (577)         (1,320)           Finance expense         196         79         144           Tax expense         9,076         4,867         12,397           Increase in inventories         (27,084)         (5,054)         14,555           Increase in trade and other receivables         8 (16,397)         (17,569)         14,955           Increase in trade and other payables         9 38,630         45,216         57,513           Cash generated from operations         55,888         55,733         111,923           Tax paid         (3,792)         (4,546)         (10,361)           Net cash generated from operating activities         52,096         51,187         101,562           Cash flows from investing activities         20,579         (1,584)         (3,237)           Acquisition of intangible assets<			_	_	•
Cash flows from operating activities           Profit for the period         36,075         19,830         47,459           Adjustments for:         35,075         19,830         47,459           Share-based payments charge         4,355         2,464         5,278           Depreciation charges and amortisation         11,807         (6,477         13,921           Loss on sale of fixed assets         -         -         2         24           Finance income         (700)         (577)         (13,20)         11,200<			(unaudited)	(unaudited)	(audited)
Profit for the period         36,075         19,830         47,459           Adjustments for:         Share-based payments charge         4,355         2,464         5,278           Depreciation charges and amortisation         11,807         6,477         13,921           Loss on sale of fixed assets         7         6,477         13,921           Finance income         (770)         (577)         (1,320)           Finance expense         196         79         14,487           Tax expense         9,076         4,867         12,397           Increase in trade and other payments         8         (16,379)         (17,569)         (4,935)           Increase in trade and other receivables         8         (16,397)         (17,569)         (4,935)           Increase in trade and other payables         9         38,630         45,216         57,513           Cash generated from operations         55,888         55,733         111,923           Tax paid         (3,792)         (4,546)         (10,361)           Net cash generated from operating activities         2         (20,579)         (1,584)         (3,237)           Cash flows from investing activities         (20,579)         (1,584)         (3,237)           Ac			£000	£000	£000
Adjustments for:         4,355         2,464         5,278           Share-based payments charge         4,355         2,464         5,278           Depreciation charges and amortisation         11,807         6,477         13,921           Loss on sale of fixed assets         7         6         7         24           Finance income         196         79         144         12,397         13,391         13,391         13,391         13,392         12,392         12,492         12,431         13,523	Cash flows from operating activities				
Share-based payments charge         4,355         2,464         5,278           Depreciation charges and amortisation         11,807         6,477         13,921           Loss on sale of fixed assets         -         24           Finance income         (770)         (577)         (1,320)           Finance expense         196         79         144           Tax expense         9,076         4,867         12,397           Increase in inventories         (27,084)         (5,054)         (18,558)           Increase in inventories         8 (16,397)         (17,569)         (4,935)           Increase in trade and other receivables         8 (16,397)         (17,569)         (4,935)           Increase in trade and other payables         9 38,630         45,216         57,513           Cash generated from operations         55,888         55,733         111,923           Tax paid         (3,792)         (4,564)         (10,361)           Net cash generated from operating activities         52,096         51,187         101,562           Cash flows from investing activities         (20,579)         (1,584)         (3,237)           Acquisition of intangible assets         (20,579)         (1,584)         (3,237)	·		36,075	19,830	47,459
Depreciation charges and amortisation         11,807         6,477         13,921           Loss on sale of fixed assets         -         -         24           Finance income         (770)         (577)         (1,320)           Finance expense         196         79         144           Tax expense         9,076         4,867         12,397           Increase in inventories         (27,084)         (5,054)         (18,558)           Increase in trade and other receivables         8         16,397)         (17,569)         4,935           Increase in trade and other payables         9         38,630         45,216         57,513           Cash generated from operations         55,888         55,733         111,923           Tax paid         (3,792)         (4,546)         (10,361)           Net cash generated from operating activities         52,096         51,187         101,562           Cash flows from investing activities         20,579         (1,584)         (3,237)           Acquisition of intangible assets         (20,579)         (1,584)         (3,237)           Acquisition of property, plant and equipment         (5,240)         (29,601)         (43,630)           Proceeds from the sale of fixed assets         7					
Loss on sale of fixed assets         -         -         24           Finance income         (770)         (577)         (1,320)           Finance expense         196         79         144           Tax expense         9,076         4,867         12,397           Increase in inventories         (27,084)         (5,054)         (18,558)           Increase in trade and other receivables         8         (16,397)         (17,569)         (4,935)           Increase in trade and other payables         9         38,630         45,216         57,513           Cash generated from operations         55,888         55,733         111,923           Tax paid         (3,792)         (4,546)         (10,361)           Net cash generated from operating activities         52,096         51,187         101,562           Cash flows from investing activities           Cash flows from investing activities         (20,579)         (1,584)         (3,237)           Acquisition of intangible assets         (20,579)         (1,584)         (3,237)           Acquisition of intangible assets         (20,579)         (1,584)         (3,237)           Acquisition of intangible assets         7         5         5	. ,			•	
Finance income         (770)         (577)         (1,320)           Finance expense         196         79         144           Tax expense         9,076         4,867         12,379           Increase in inventories         (27,084)         (5,054)         (18,558)           Increase in trade and other receivables         8         (16,397)         (17,569)         (4,935)           Increase in trade and other payables         9         38,630         45,216         57,513           Cash generated from operations         55,888         55,733         111,923           Tax paid         (3,792)         (4,546)         (10,361)           Net cash generated from operating activities         52,096         51,187         101,562           Cash flows from investing activities         20,579         (1,584)         (3,237)           Acquisition of intangible assets         (20,579)         (1,584)         (3,237)           Acquisition of property, plant and equipment         (5,240)         (29,601)         (43,630)           Proceeds from the sale of fixed assets         7         2         59           Finance income received         740         495         1,249           Net cash used in investing activities         771         <	•		11,807	6,477	
Finance expense         196         79         144           Tax expense         9,076         4,867         12,397           Increase in inventories         (27,084)         (5,054)         (18,558)           Increase in trade and other receivables         8         (16,397)         (17,569)         (4,935)           Increase in trade and other payables         9         38,630         45,216         57,513           Cash generated from operations         55,888         55,733         111,923           Tax paid         (3,792)         (4,546)         (10,361)           Net cash generated from operating activities         52,096         51,187         101,562           Cash flows from investing activities         20,579         (1,584)         (3,237)           Acquisition of intangible assets         (20,579)         (1,584)         (3,237)           Acquisition of property, plant and equipment         (5,240)         (29,601)         (43,630)           Proceeds from the sale of fixed assets         5         5         5           Receive fixed assets         7         5         5           Finance income received         740         495         1,249           Net cash used in investing activities         771         2,087<			-	-	
Tax expense         9,076         4,867         12,397           Increase in inventories         (27,084)         (5,054)         (18,558)           Increase in trade and other receivables         8         (16,397)         (17,569)         (4,935)           Increase in trade and other payables         9         38,630         45,216         57,513           Cash generated from operations         55,888         55,733         111,923           Tax paid         (3,792)         (4,546)         (10,361)           Net cash generated from operating activities         52,096         51,187         101,562           Cash flows from investing activities         20,579         (1,584)         (3,237)           Acquisition of intangible assets         (20,579)         (1,584)         (3,237)           Acquisition of property, plant and equipment         (5,240)         (29,601)         (43,630)           Proceeds from the sale of fixed assets         -         -         59           Finance income received         740         495         1,249           Net cash used in investing activities         (25,079)         (30,690)         (45,559)           Cash flows from financing activities         771         2,087         3,653           Share issue costs					
Carrow   C	·				
Increase in inventories         (27,084)         (5,054)         (18,582)           Increase in trade and other receivables         8         (16,397)         (17,569)         (4,935)           Increase in trade and other payables         9         38,630         45,216         57,513           Cash generated from operations         55,888         55,733         111,923           Tax paid         (3,792)         (4,546)         (10,361)           Net cash generated from operating activities         52,096         51,187         101,562           Cash flows from investing activities         20,579)         (1,584)         (3,237)           Acquisition of intangible assets         (20,579)         (1,584)         (3,237)           Acquisition of property, plant and equipment         (5,240)         (29,601)         (43,630)           Proceeds from the sale of fixed assets         1,249         1,249           Net cash used in investing activities         (25,079)         (30,690)         (45,559)           Cash flows from financing activities         771         2,087         3,653           Share issue costs written off to share premium         7         2,087         3,653           Share issue costs written off to share premium         7         2,087         1,1433     <	lax expense		•		
Increase in trade and other receivables   8   (16,397)   (17,569)   (4,935)   Increase in trade and other payables   9   38,630   45,216   57,513   Cash generated from operations   55,888   55,733   111,923     Tax paid   (3,792)   (4,546)   (10,361)     Net cash generated from operating activities   52,096   51,187   101,562     Cash flows from investing activities			60,739	33,140	77,903
Increase in trade and other payables         9         38,630         45,216         57,513           Cash generated from operations         55,888         55,733         111,923           Tax paid         (3,792)         (4,546)         (10,361)           Net cash generated from operating activities         52,096         51,187         101,562           Cash flows from investing activities         (20,579)         (1,584)         (3,237)           Acquisition of intangible assets         (20,579)         (1,584)         (3,237)           Acquisition of property, plant and equipment         (5,240)         (29,601)         (43,630)           Proceeds from the sale of fixed assets         -         -         -         59           Finance income received         740         495         1,249           Net cash used in investing activities         (25,079)         (30,690)         (45,559)           Cash flows from financing activities         771         2,087         3,653           Share issue costs written off to share premium         -         -         -           Proceeds from the issue of ordinary shares         771         2,087         3,653           Share issue costs written off to share premium         -         -         -           <	Increase in inventories		(27,084)	(5,054)	(18,558)
Cash generated from operations         55,888         55,733         111,923           Tax paid         (3,792)         (4,546)         (10,361)           Net cash generated from operating activities         52,096         51,187         101,562           Cash flows from investing activities         Cash flows from investing activities           Acquisition of intangible assets         (20,579)         (1,584)         (3,237)           Acquisition of property, plant and equipment         (5,240)         (29,601)         (43,630)           Proceeds from the sale of fixed assets         -         -         59           Finance income received         740         495         1,249           Net cash used in investing activities         (25,079)         (30,690)         (45,559)           Cash flows from financing activities         771         2,087         3,653           Share issue costs written off to share premium         -         -         -         -           Purchase of own shares by EBT         (4,809)         -         (1,833)           Finance expense paid         (70)         (79)         (144)           Dividend paid to non-controlling interests         (3,400)         -         -           Repayment of borrowings         (1,191)	Increase in trade and other receivables	8	(16,397)	(17,569)	(4,935)
Tax paid         (3,792)         (4,546)         (10,361)           Net cash generated from operating activities         52,096         51,187         101,562           Cash flows from investing activities           Acquisition of intangible assets         (20,579)         (1,584)         (3,237)           Acquisition of property, plant and equipment         (5,240)         (29,601)         (43,630)           Proceeds from the sale of fixed assets         -         -         5         5           Finance income received         740         495         1,249           Net cash used in investing activities         (25,079)         (30,690)         (45,559)           Cash flows from financing activities           Proceeds from the issue of ordinary shares         771         2,087         3,653           Share issue costs written off to share premium         -         -         -         -           Proceeds from the issue of ordinary shares         771         2,087         3,653           Share issue costs written off to share premium         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         <	Increase in trade and other payables	9	38,630	45,216	57,513
Net cash generated from operating activities         52,096         51,187         101,562           Cash flows from investing activities         Cash flows from investing activities           Acquisition of intangible assets         (20,579)         (1,584)         (3,237)           Acquisition of property, plant and equipment         (5,240)         (29,601)         (43,630)           Proceeds from the sale of fixed assets         -         -         59           Finance income received         740         495         1,249           Net cash used in investing activities         (25,079)         (30,690)         (45,559)           Cash flows from financing activities         771         2,087         3,653           Share issue costs written off to share premium         -         -         -         -           Proceeds from the issue of ordinary shares         771         2,087         3,653           Share issue costs written off to share premium         -         -         -         -           Proceeds from the issue of ordinary shares         771         2,087         3,653         Share issue costs written off to share premium         -         -         -         -         -         -         -         -         -         -         -         -	Cash generated from operations		55,888	55,733	111,923
Net cash generated from operating activities         52,096         51,187         101,562           Cash flows from investing activities         Cash flows from investing activities           Acquisition of intangible assets         (20,579)         (1,584)         (3,237)           Acquisition of property, plant and equipment         (5,240)         (29,601)         (43,630)           Proceeds from the sale of fixed assets         -         -         59           Finance income received         740         495         1,249           Net cash used in investing activities         (25,079)         (30,690)         (45,559)           Cash flows from financing activities         771         2,087         3,653           Share issue costs written off to share premium         -         -         -         -           Proceeds from the issue of ordinary shares         771         2,087         3,653           Share issue costs written off to share premium         -         -         -         -           Proceeds from the issue of ordinary shares         771         2,087         3,653         Share issue costs written off to share premium         -         -         -         -         -         -         -         -         -         -         -         -	Tax paid		(3,792)	(4,546)	(10,361)
Acquisition of intangible assets       (20,579)       (1,584)       (3,237)         Acquisition of property, plant and equipment       (5,240)       (29,601)       (43,630)         Proceeds from the sale of fixed assets       -       -       59         Finance income received       740       495       1,249         Net cash used in investing activities       (25,079)       (30,690)       (45,559)         Cash flows from financing activities       771       2,087       3,653         Share issue costs written off to share premium       -       -       -         Purchase of own shares by EBT       (4,809)       -       (1,833)         Finance expense paid       (70)       (79)       (144)         Dividend paid to non-controlling interests       (3,400)       -       -         Lease payments       (2,798)       -       -         Repayment of borrowings       (1,191)       (1,191)       (2,382)         Net cash generated from financing activities       (11,497)       817       (706)         Increase in cash and cash equivalents       15,520       21,314       55,297					
Acquisition of property, plant and equipment Proceeds from the sale of fixed assets Finance income received Ret cash used in investing activities  Cash flows from financing activities  Cash flows from the issue of ordinary shares Proceeds from the issue of ordinary shares Proceeds from the issue of ordinary shares  Proceeds from	Cash flows from investing activities				
Acquisition of property, plant and equipment Proceeds from the sale of fixed assets Finance income received Ret cash used in investing activities  Cash flows from financing activities  Cash flows from the issue of ordinary shares Proceeds from the issue of ordinary shares Proceeds from the issue of ordinary shares  Proceeds from	Acquisition of intangible assets		(20,579)	(1,584)	(3,237)
Proceeds from the sale of fixed assets         -         -         59           Finance income received         740         495         1,249           Net cash used in investing activities         (25,079)         (30,690)         (45,559)           Cash flows from financing activities         771         2,087         3,653           Proceeds from the issue of ordinary shares         771         2,087         3,653           Share issue costs written off to share premium         -         -         -         -           Purchase of own shares by EBT         (4,809)         -         (1,833)           Finance expense paid         (70)         (79)         (144)           Dividend paid to non-controlling interests         (3,400)         -         -           Lease payments         (2,798)         -         -           Repayment of borrowings         (1,191)         (1,191)         (2,382)           Net cash generated from financing activities         (11,497)         817         (706)           Increase in cash and cash equivalents         15,520         21,314         55,297	·				
Net cash used in investing activities  Cash flows from financing activities  Proceeds from the issue of ordinary shares  Share issue costs written off to share premium  Purchase of own shares by EBT  Finance expense paid  Dividend paid to non-controlling interests  Lease payments  Repayment of borrowings  Net cash generated from financing activities  Cash and cash equivalents at beginning of period  (25,079)  (30,690)  (45,559)  3,653  3,653  5,653  (1,839)  - (1,833)  - (1,833)  - (1,99)  (1,191)  (1,191)  (1,191)  (2,382)  15,520  21,314  55,297	Proceeds from the sale of fixed assets		-	-	•
Cash flows from financing activities  Proceeds from the issue of ordinary shares  Share issue costs written off to share premium  Purchase of own shares by EBT  (4,809)  (1,833)  Finance expense paid  (70)  (79)  (144)  Dividend paid to non-controlling interests  (3,400)  Lease payments  (2,798)  Repayment of borrowings  (1,191)  Net cash generated from financing activities  (11,497)  Repayment of borrowings  (11,497)  B17  (706)  Increase in cash and cash equivalents  15,520  21,314  55,297	Finance income received		740	495	1,249
Proceeds from the issue of ordinary shares  Share issue costs written off to share premium  Purchase of own shares by EBT  (4,809)  Finance expense paid  (70)  Dividend paid to non-controlling interests  Lease payments  Repayment of borrowings  (1,191)  Net cash generated from financing activities  Cash and cash equivalents at beginning of period  771  2,087  3,653  (1,833)  (1,809)  - (1,833)  (709)  (144)  (709)  (144)  (14	Net cash used in investing activities		(25,079)	(30,690)	(45,559)
Share issue costs written off to share premium Purchase of own shares by EBT (4,809) Finance expense paid (70) (79) (144) Dividend paid to non-controlling interests (3,400) Lease payments (2,798) Repayment of borrowings (1,191) Net cash generated from financing activities (11,497) Encrease in cash and cash equivalents  Cash and cash equivalents at beginning of period  197,872 142,575	Cash flows from financing activities				
Purchase of own shares by EBT       (4,809)       - (1,833)         Finance expense paid       (70)       (79)       (144)         Dividend paid to non-controlling interests       (3,400)        -         Lease payments       (2,798)        -         Repayment of borrowings       (1,191)       (1,191)       (2,382)         Net cash generated from financing activities       (11,497)       817       (706)         Increase in cash and cash equivalents       15,520       21,314       55,297         Cash and cash equivalents at beginning of period       197,872       142,575       142,575	Proceeds from the issue of ordinary shares		771	2,087	3,653
Finance expense paid (70) (79) (144) Dividend paid to non-controlling interests (3,400) Lease payments (2,798) Repayment of borrowings (1,191) (1,191) (2,382) Net cash generated from financing activities (11,497) 817 (706)  Increase in cash and cash equivalents 15,520 21,314 55,297  Cash and cash equivalents at beginning of period 197,872 142,575 142,575	Share issue costs written off to share premium		-	-	-
Dividend paid to non-controlling interests  Lease payments  Repayment of borrowings  Net cash generated from financing activities  Cash and cash equivalents  (3,400)   (2,798)  - (1,191)  (1,191)  (2,382)  (11,497)  817  (706)  15,520  21,314  55,297	Purchase of own shares by EBT		(4,809)	-	(1,833)
Lease payments       (2,798)       -       -         Repayment of borrowings       (1,191)       (1,191)       (2,382)         Net cash generated from financing activities       (11,497)       817       (706)         Increase in cash and cash equivalents       15,520       21,314       55,297         Cash and cash equivalents at beginning of period       197,872       142,575       142,575	Finance expense paid		(70)	(79)	(144)
Repayment of borrowings         (1,191)         (1,191)         (2,382)           Net cash generated from financing activities         (11,497)         817         (706)           Increase in cash and cash equivalents         15,520         21,314         55,297           Cash and cash equivalents at beginning of period         197,872         142,575         142,575	Dividend paid to non-controlling interests		(3,400)	-	-
Net cash generated from financing activities(11,497)817(706)Increase in cash and cash equivalents15,52021,31455,297Cash and cash equivalents at beginning of period197,872142,575142,575	Lease payments		(2,798)	-	-
Increase in cash and cash equivalents15,52021,31455,297Cash and cash equivalents at beginning of period197,872142,575142,575				(1,191)	(2,382)
Cash and cash equivalents at beginning of period 197,872 142,575 142,575	Net cash generated from financing activities		(11,497)	817	(706)
	Increase in cash and cash equivalents		15,520	21,314	55,297
	Cash and cash equivalents at beginning of period		197.872	142,575	142.575
ATOLICE TO COOL TO COO	Cash and cash equivalents at end of period		213,392	163,889	197,872

#### **Notes**

## (forming part of the interim report and accounts)

#### 1 Accounting policies

#### **General information**

boohoo group plc is a public limited company incorporated and domiciled in Jersey and listed on the Alternative Investment Market (AIM) of the London Stock Exchange. Its registered office address is: 12 Castle Street, St Helier, Jersey, JE2 3RT. The company was incorporated on 19 November 2013.

#### Basis of preparation

The interim condensed financial statements for the six months to 31 August 2019 have been prepared in accordance with IAS 34, "Interim Financial Reporting" as adopted by the European Union. The interim financial statements should be read in conjunction with the group's Annual Report and Accounts for the year ended 28 February 2019, prepared and approved by the directors in accordance with International Financial Reporting Standards as adopted by the EU ("Adopted IFRSs"), IFRIC Interpretations and the Companies (Jersey) Law 1991 applicable to companies reporting under IFRS.

The interim condensed financial statements contained in this report are not audited and do not constitute statutory accounts within the meaning of Companies (Jersey) Law 1991. The Annual Report and Accounts for the year ended 28 February 2019 has been filed with the Jersey Companies Registry. The auditors' reports on those accounts were unqualified and did not include reference to any matters on which the auditors were required to report by exception under Companies (Jersey) Law 1991.

The group's business activities together with the factors that are likely to affect its future developments, performance and position are set out in the Business and Financial Reviews. The Financial Review describes the group's financial position, cash flows and bank facilities.

The interim financial statements are unaudited and were approved by the board of directors on 24 September 2019.

#### Going concern

The directors have reviewed the group's forecast and projections, including assumptions concerning capital expenditure and expenditure commitments and their impact on cash flows, and have a reasonable expectation that the group has adequate financial resources to continue its operations for the foreseeable future. For this reason, they have continued to adopt the going concern basis in preparing the financial statements.

In preparing the interim announcement, the directors have also made reasonable and prudent judgements and estimates and prepared the interim announcement on the going concern basis. The interim announcement and management report contained herein give a true and fair view of the assets, liabilities, financial position and profit and loss of the group.

## **Accounting policies**

The interim financial statements have been prepared in accordance with the accounting policies set out in the group's Annual Report and Accounts for the year ended 28 February 2019, except as noted below in the change of accounting policy.

## Change of accounting policy

The group has adopted IFRS 16, "Leases", effective for accounting periods commencing 1 January 2019 and applied the modified retrospective approach and the exemption for low value or short leases. Comparatives have not been restated and the cumulative impact of adoption has been recognised as a decrease in net assets and a corresponding decrease in retained earnings as at 1 March 2019. The right-of-use asset has been measured at the carrying amount as if the standard had been applied since the commencement of the lease, discounted using the incremental borrowing rate of 1.8% at transition. The present value of the lease liabilities is discounted at the group's incremental borrowing cost.

The lease liability brought on to the balance sheet at transition is £18.5 million and the right of use asset £16.1 million. The overall decrease in retained earnings is £0.5 million. The impact on the income statement is not

expected to affect profit before tax for the year to 29 February 2020, with adjusted EBITDA increasing by £4.9 million, depreciation increasing by £4.7 million and finance costs increasing by £0.2 million. The effect in the first half year will result in adjusted EBITDA increasing by £2.4 million, depreciation increasing by £2.4 million and finance costs increasing by £0.1 million. Within the cash flow statement, there are changes in the classification of cash flows, with £2.6 million of lease payments classified as financing cash flows and £0.1 million as interest payments.

The impact on the opening balance sheet is as follows:	1 March 2019
	£000
Non-current assets	1000
Right-of-use assets – property, plant & equipment	16,116
Deferred income tax asset	109
Current liabilities	
Financial liabilities – lease liabilities	(4,933)
Accruals	1,791
Non-current liabilities	
Financial liabilities – lease liabilities	(13,615)
Total decrease in retained earnings at 1 March 2019	(532)
Reconciliation of the lease liabilities at 1 March 2019 to the operating	1 March
lease commitments at 28 February 2019:	2019
, 	£000
Operating lease commitments disclosed at 28 February 2019	6,259
Third-party warehouse services contract - revised treatment as operating lease	12,800
Restated operating lease commitments at 28 February 2019	19,059
Discounted using the lessee's incremental borrowing rate at the date of	(511)
initial application	
Additional lease liability recognised as at 1 March 2019	18,548
Analysed as:	
Current lease liabilities	4,933
Non-current lease liabilities	13,615

## From 1 March 2019 the group's lease policy is summarised as follows:

A right-of-use asset and lease liability is recognised at the lease commencement date. The right-of-use asset is initially recognised at cost, comprising the initial amount of the lease liability plus any initial direct costs incurred, less any lease incentives received. The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the asset or the end of the lease term. The lease liability is initially measured as the present value of the lease payments at the commencement date, discounted using the incremental borrowing rate. The lease liability is measured at amortised cost using the effective interest method. It is re-measured when there is a change in future lease payments arising from a change in an index or a rate or a change in the group's assessment of whether it will exercise an extension or termination option. When the lease liability is re-measured, a corresponding adjustment is made to the right-of-use asset.

## 2 Principal risks and uncertainties

The board considers the principal risks and uncertainties which could impact the group over the remaining six months of the financial year to 29 February 2020 to be unchanged from those set out in the group's Annual Report and Accounts for the year ended 28 February 2019, which in summary are: competition risk; fashion and consumer demands risk; systems and technical risk; supply chain risk; loss of key facilities; people risk; customer dissatisfaction; and financial risk. These are set out in detail on pages 20 to 22 of the group's Annual Report and Accounts for the year ended 28 February 2019, a copy of which is available on the group's website, www.boohooplc.com. In addition, the group has identified, as far as possible, the potential impacts of the UK's leaving the EU without a deal.

## 3 Segmental analysis

		6 mont	ths to 31 Augus	t 2019	
	boohoo	PrettyLittleThing	<b>Nasty Gal</b>	Other	Total
	£000	£000	£000	£000	£000
Revenue	281,033	237,609	43,850	2,374	564,866
Cost of sales	(130,287)	(106,228)	(20,086)	(1,734)	(258,335)
Gross profit	150,746	131,381	23,764	640	306,531
Distribution costs	(60,741)	(59,039)	(9,731)	(468)	(129,979)
Segment result	90,005	72,342	14,033	172	176,552
Administrative expenses - other	-	-	-	-	(129,775)
Amortisation of acquired intangibles	-	-	-	-	(2,312)
Other income	-	-	-	-	112
Operating profit	-	-	-	-	44,577
Finance income	-	-	-	-	770
Finance expense	-	-	-	-	(196)
Profit before tax	-	-	-	-	45,151
	boohoo	6 month PrettyLittleThing	ths to 31 Augus Nasty Gal	t 2018 Other	Total
	£000	£000	£000	£000	£000
Revenue	209,006	168,612	17,691	1000	395,309
	•				
Cost of sales	(97,468)	(72,013)	(7,251)	-	(176,732)
Gross profit	111,538	96,599	10,440	-	218,577
Distribution costs	(46,671)	(40,602)	(4,567)	-	(91,840)
Exceptional distribution costs	-	(5,932)	-		(5,932)
Segment result	64,867	50,065	5,873	-	120,805
Administrative expenses - other	-	-	-	-	(93,998)
Exceptional administrative expenses	-	-	-	-	(504)
Amortisation of acquired intangibles	-	-	-	-	(2,224)
Other income	-	-	-	-	120
Operating profit	-	-	-	-	24,199
Finance income	-	-	-	-	577
Finance expense	-	-	-	-	(79)
Profit before tax	-	-	-	-	24,697

		Year to 28 Febru	•	
	boohoo		Nasty Gal	Tota
	£000	£000	£000	£00
Revenue	434,565	374,445	47,910	856,92
Cost of sales	(204,474)	(162,687)	(20,765)	(387,926
Gross profit	230,091	211,758	27,145	468,99
Distribution costs	(98,901)	(90,000)	(12,020)	(200,921
Exceptional distribution costs	-	(6,162)	-	(6,162
Segment result	131,190	115,596	15,125	261,91
Administrative expenses - other	-	-	-	(198,516
Exceptional administrative expenses	-	-	-	(505
Amortisation of acquired intangibles	-	-	-	(4,449
Other income	-	-	-	23
Operating profit	-	-	-	58,68
Finance income	-	-	-	1,32
Finance expense	-	-	-	(144
	-	-	-	
Profit before tax  Revenue by geographic region	-		- 6 months to	59,85 Year t
	-	31 August	31 August	Year t 28 Februar
	<u>-</u>	31 August 2019	31 August 2018	Year t 28 Februar 201
Revenue by geographic region	-	31 August 2019 £000	31 August 2018 £000	Year t 28 Februar 201 £00
Revenue by geographic region  UK	-	31 August 2019 £000 314,954	31 August 2018 £000 234,057	Year t 28 Februar 201 £00 488,19
Revenue by geographic region  UK Rest of Europe	-	31 August 2019 £000 314,954 87,486	31 August 2018 £000 234,057 51,250	Year t 28 Februar 201 £00 488,19 115,12
Revenue by geographic region  UK  Rest of Europe  USA	-	31 August 2019 £000 314,954 87,486 110,729	31 August 2018 £000 234,057 51,250 68,171	Year t 28 Februar 201 £00 488,19 115,12 166,26
	-	31 August 2019 £000 314,954 87,486 110,729 51,697	31 August 2018 £000 234,057 51,250 68,171 41,831	Year t 28 Februar 201 £00 488,19 115,12 166,26 87,33
Revenue by geographic region  UK  Rest of Europe  USA	-	31 August 2019 £000 314,954 87,486 110,729	31 August 2018 £000 234,057 51,250 68,171 41,831	Year t 28 Februar 201 £00 488,19 115,12 166,26 87,33
Revenue by geographic region  UK  Rest of Europe  USA	-	31 August 2019 £000 314,954 87,486 110,729 51,697	31 August 2018 £000 234,057 51,250 68,171 41,831	Year t 28 Februar 201 £00 488,19 115,12 166,26 87,33
Revenue by geographic region  UK  Rest of Europe  USA	-	31 August 2019 £000 314,954 87,486 110,729 51,697 564,866	31 August 2018 £000 234,057 51,250 68,171 41,831 395,309	Year t 28 Februar 201 £00 488,19 115,12 166,26 87,33 856,92
Revenue by geographic region  UK Rest of Europe USA Rest of world		31 August 2019 £000 314,954 87,486 110,729 51,697 564,866	31 August 2018 £000 234,057 51,250 68,171 41,831 395,309	Year t 28 Februar 201 600 488,19 115,12 166,26 87,33 856,92
Revenue by geographic region  UK Rest of Europe USA Rest of world	-	31 August 2019 £000 314,954 87,486 110,729 51,697 564,866	31 August 2018 £000 234,057 51,250 68,171 41,831 395,309 6 months to 31 August	Year t 28 Februar 201 £00 488,19 115,12 166,26 87,33 856,92 Year t 28 Februar
Revenue by geographic region  UK Rest of Europe USA Rest of world		31 August 2019 £000 314,954 87,486 110,729 51,697 564,866 6 months to 31 August 2019	31 August 2018 £000 234,057 51,250 68,171 41,831 395,309 6 months to 31 August 2018	Year t 28 Februar 201 £00 488,19 115,12 166,26 87,33 856,92 Year t 28 Februar 201
Revenue by geographic region  UK Rest of Europe USA Rest of world	-	31 August 2019 £000 314,954 87,486 110,729 51,697 564,866	31 August 2018 £000 234,057 51,250 68,171 41,831 395,309 6 months to 31 August 2018 £000	Year t 28 Februar 201 £00 488,19 115,12 166,26

#### Profit before tax is stated after charging: 31 August 31 August 28 February 2019 2018 2019 £000 £000 £000 Operating lease rentals for buildings 988 2,235 Equity-settled share-based payment charges 4,355 2,464 5,278 Acquisition and restructuring costs 1,261 Exceptional items – warehouse relocation 6,667 Depreciation of property, plant and equipment 5,513 3,090 6,972 Depreciation of right-of-use assets 2,393

5

**Profit before tax** 

Amortisation of intangible assets

Amortisation of acquired intangible assets

2,500

4,449

Year to

**6 months to** 6 months to

1,589

2,312

1,163

2,224

## 6 Earnings per share

Basic earnings per share is calculated by dividing profit after tax attributable to members of the holding company by the weighted average number of shares in issue during the year. Own shares held by the Employee Benefit Trust are eliminated from the weighted average number of shares. Diluted earnings per share is calculated by dividing the profit after tax attributable to members of the holding company by the weighted average number of shares in issue during the year, adjusted for potentially dilutive share options.

	6 months to 31 August 2019	6 months to 31 August 2018	Year to 28 February 2019
Weighted average shares in issue for basic earnings per share	1,161,077,443	1,149,311,146	1,154,130,568
Dilutive share options	32,065,494	24,897,209	20,304,294
Weighted average shares in issue for diluted earnings per share	1,193,142,937	1,174,208,355	1,174,434,862
Earnings attributable to owners of the parent company (£000)	29,551	16,309	37,772
Basic earnings per share	2.55p	1.42p	3.27p
Diluted earnings per share	2.48p	1.39p	3.22p
Earnings attributable to owners of the parent company (£000)  Adjusting items:	29,551	16,309	37,772
Amortisation of intangible assets arising on acquisitions	2,312	2,224	4,449
Share-based payment charges	4,355	2,464	5,278
Exceptional costs – warehouse relocation	-	6,436	6,667
Adjustment for tax	(1,227)	(2,082)	(3,050)
Adjustment for non-controlling interests	(296)	(1,990)	(2,335)
Adjusted earnings	34,695	23,361	48,781
Adjusted basic earnings per share	2.99p	2.03p	4.23p
Adjusted diluted earnings per share	2.91p	1.99p	4.15p

## 7 Deferred tax

## **Assets**

	IFRS 16 modified retrospective	Depreciation in excess of capital allowances	Share- based payments	Total
	£000	£000	£000	£000
At 28 February 2018	-	160	6,319	6,479
Recognised in statement of comprehensive income	-	(160)	(58)	(218)
Credit in equity	-	-	(2,108)	(2,108)
At 31 August 2018	-	-	4,153	4,153
At 28 February 2019	-	87	3,947	4,034
Recognised in statement of comprehensive income	(24)	197	580	753
Debit in equity	109	-	(816)	(707)
At 31 August 2019	85	284	3,711	4,080

Liabilities			
	Capital	Business	Total
	allowances in	combinations	
	excess of		
	depreciation		
	£000	£000	£000
At 28 February 2018	-	(2,101)	(2,101)
Recognised in statement of comprehensive income	(147)	247	100
At 31 August 2018	(147)	(1,854)	(2,001)
At 28 February 2019	(495)	(1,607)	(2,102)
Recognised in statement of comprehensive income	(192)	247	55
At 31 August 2019	(687)	(1,360)	(2,047)

Recognition of the deferred tax assets is based upon the expected generation of future taxable profits. The deferred tax asset is expected to be recovered in more than one year's time and the deferred tax liability will reverse in more than one year's time as the intangible assets are amortised.

## 8 Trade and other receivables

6 months to	6 months to	Year to
31 August	: 31 August	28 February
2019	2018	2019
	£000	£000
Trade receivables 28,012	23,405	14,201
Prepayments 9,560	10,482	5,126
Accrued income 440	1,262	386
Taxes and social security receivable 755	-	2,863
38,767	35,149	22,576

## 9 Trade and other payables

	6 months to	6 months to	Year to
	31 August	31 August	28 February
	2019	2018	2019
	£000	£000	£000
Trade payables	28,708	36,945	33,930
Amounts owed to related party undertakings	-	-	-
Other creditors	2,301	1,242	1,730
Accruals	104,109	77,587	81,930
Provision for liabilities	32,046	13,628	18,912
Deferred income	12,705	6,927	8,453
Taxes and social security payable	11,534	5,719	9,396
	191,403	142,048	154,351

## 10 Share capital

6 months to	6 months to	Year to
31 Augus	31 August	28 February
201	2018	2019
0003	£000	£000
At start of period 11,63:	11,496	11,496
Share issues 25	106	135
At end of period 11,656	11,602	11,631

Share capital at period end: 1,165,576,196 authorised and fully paid ordinary shares of 1p each (2019: 1,160,160,400). No dividends have been paid or are payable by the parent company for the period ended 31 August 2019 (2019: £nil).

## 11 Capital commitments

Capital expenditure contracted for at the end of the reporting period but not yet incurred is as follows:

	6 months to	6 months to	Year to
	31 August	31 August	28 February
	2019	2018	2019
	£000	£000	£000
Property, plant and equipment	9,000	6,870	

## 12 Contingent liabilities

From time to time, the group can be subject to various legal proceedings and claims that arise in the ordinary course of business which may include cases relating to the group's brands and trading names. All such cases brought against the group are robustly defended and a liability is recorded only when it is probable that the case will result in a future economic outflow and that the outflow can be reliably measured.

As at 31 August 2019, there are no pending claims or proceedings against the group, which in the opinion of the directors are expected to have a material adverse effect on its liquidity or operations.

# **Appendices**

## Growth rates on prior period revenue by region

## Revenue by period for the year to 29 February 2020 (FY20)

£'000	3m to 31 May				3m to 31 August			6m to 31 August				
	FY20	FY19	уоу %	yoy % CER	FY20	FY19	yoy %	yoy % CER	FY20	FY19	уоу %	yoy % CER
Total	254,321	183,561	39%	39%	310,545	211,748	47%	47%	564,866	395,309	43%	43%
Revenue	e by region											
UK	140,569	110,738	27%	27%	174,385	123,319	41%	41%	314,954	234,057	35%	35%
ROE	38,252	22,257	72%	71%	49,234	28,993	70%	68%	87,486	51,250	71%	69%
USA	51,336	31,389	64%	66%	59,393	36,782	61%	64%	110,729	68,171	62%	65%
ROW	24,164	19,177	26%	28%	27,533	22,654	22%	23%	51,697	41,831	24%	25%

## Revenue by period for the year to 28 February 2019 (FY19)

£'000	4m to 31 December				2m to 28 February			12m to 28 February				
	FY19	FY18	yoy %	yoy % CER	FY19	FY18	yoy %	yoy % CER	FY19	FY18	yoy %	yoy % CER
Total	328,231	228,215	44%	43%	133,375	88,710	50%	50%	856,920	579,800	48%	47%
Revenue	e by region											
UK	179,952	135,642	33%	33%	74,185	56,592	31%	31%	488,199	355,614	37%	37%
ROE	44,431	28,232	57%	54%	19,443	10,258	90%	86%	115,124	66,281	74%	67%
USA	70,427	39,618	78%	80%	27,664	13,475	105%	101%	166,262	92,690	79%	81%
ROW	33,421	24,723	35%	32%	12,083	8,385	44%	44%	87,335	65,215	34%	30%

£'000	3m to 31 May				3m to 31 August			6m to 31 August				
	FY19	FY18	уоу %	yoy % CER	FY19	FY18	уоу %	yoy % CER	FY19	FY18	уоу %	yoy % CER
Total	183,561	120,077	53%	52%	211,748	142,798	48%	47%	395,309	262,875	50%	49%
Revenu	e by region											
UK	110,738	74,532	49%	49%	123,319	88,849	39%	39%	234,057	163,381	43%	43%
ROE	22,257	12,220	82%	71%	28,993	15,571	86%	73%	51,250	27,791	84%	72%
USA	31,389	17,906	75%	78%	36,782	21,690	70%	71%	68,171	39,596	72%	74%
ROW	19,177	15,419	24%	22%	22,654	16,688	36%	31%	41,831	32,107	30%	27%

CER in this appendix for the year ended 28 February 2019 is calculated using exchange rates prevailing during the year ending 28 February 2019. Nomenclature: ROE – rest of Europe; ROW – rest of world; yoy – year-on-year; CER – constant exchange rate

## **Brand KPIs**

## boohoo

	6 months to	6 months to	Change
	31 August 2019	31 August 2018 <sup>(5)</sup>	
Active customers <sup>(1)</sup>	8.4 million	7.0 million	+20%
Number of orders	9.7 million	7.5 million	+29%
Order frequency <sup>(2)</sup>	2.11	2.07	+2%
Conversion rate to sale (3)	3.3%	3.1%	+19bps
Average order value <sup>(4)</sup>	£43.41	£40.40	+7%
Number of items per basket	3.30	3.03	+9%

## PrettyLittleThing

	6 months to 31 August 2019	6 months to 31 August 2018 <sup>(5)</sup>	Change
Active customers <sup>(1)</sup>	5.7 million	4.0 million	+43%
Number of orders	9.0 million	6.6 million	+36%
Order frequency <sup>(2)</sup>	2.97	2.83	+5%
Conversion rate to sale (3)	3.6%	3.3%	+26bps
Average order value <sup>(4)</sup>	£42.15	£40.09	+5%
Number of items per basket	2.96	2.81	+5%

## **Nasty Gal**

	6 months to 31 August 2019	6 months to 31 August 2018 <sup>(5)</sup>	Change
Active customers <sup>(1)</sup>	1.5 million	0.7 million	+112%
Number of orders	1.3 million	0.5 million	+150%
Order frequency <sup>(2)</sup>	1.55	1.38	+13%
Conversion rate to sale (3)	2.2%	1.9%	+37bps
Average order value <sup>(4)</sup>	£50.87	£48.77	+4%
Number of items per basket	3.44	2.90	+18%

- 1. Defined as having shopped in the last 12 months
- 2. Defined as number of orders in last 12 months divided by number of active customers
- 3. Defined as the percentage of website orders taken to internet sessions
- 4. Calculated as gross sales including sales tax divided by the number of orders
- 5. Prior period numbers restated to include marketplace data